

Steven Tierney, Ed.D.
President

Sonia E. Melara, MSW
Vice President

Edward A. Chow, M.D
Commissioner

James M. Illig
Commissioner

Margine A. Sako
Commissioner

David J. Sanchez, Jr., Ph.D
Commissioner

Catherine M. Waters, R.N., Ph.D.
Commissioner

HEALTH COMMISSION

CITY AND COUNTY OF SAN FRANCISCO
Edwin M. Lee, Mayor

Department of Public Health



Barbara A. Garcia, MPA
Director of Health

Mark Morewitz, MSW
Executive Secretary

TEL (415) 554-2666
FAX (415) 554-2665

Web Site: <http://www.sfdph.org>

MINUTES

HEALTH COMMISSION MEETING

Tuesday, April 5, 2011, 4:00 p.m.

101 GROVE STREET, ROOM 300 or ROOM 302
San Francisco, CA 94102

1) CALL TO ORDER

Present: Commissioner Steven Tierney, Ed.D., President
Commissioner Sonia E. Melara, Vice President
Commissioner Edward A. Chow, Vice President
Commissioner James Illig, President
Commissioner Margine Sako
Commissioner Catherine Waters

Excused: Commissioner David J. Sanchez

The meeting was called to order at 4:04pm.

2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF MARCH 15, 2011.

Commissioner Chow stated that Commissioner Sako should be listed in the vote on the Base Budget approval and that Commissioner Tierney is listed twice. In addition, it should be noted that the Commission approved the Yep v CCSF in the closed settlement.

Action Taken: The minutes were approved with the corrections noted above.

3) DIRECTOR'S REPORT

Barbara A. Garcia, Director of Health presented the report which is a current overview of the state of public health in San Francisco. The report can be viewed at:

<http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp>

Public Health Week, April 4-10, 2011

We are grateful to the Health Commission for passing a resolution supporting April 4-10, 2011 as Public Health Week in San Francisco. The theme of this year's Public Health Week, "Safety is no Accident, Live Injury Free," serves to highlight that injury prevention is a basis for healthy communities everywhere.

New Director of Community Programs

It is with great pleasure that I announce Marcellina Ogbu, DrPH, as our new Director of Community Programs, effective Monday, March 28, 2011. Dr. Ogbu has been with the Department of Health for over 25 years and brings a wealth of health management experience.

DPH Role in Japanese Tsunami Aftermath

The newly-formed Public Health Emergency Preparedness and Response Section (PHEPR), directed by Erica Pan, MD, officially commenced this February. This new section will work closely with staff throughout the Department to oversee and administer relevant grants, and coordinate DPH emergency planning and response. Key initial tasks for PHEPR staff include the identification of short and long-term goals, setting up a steering committee, transitioning grant administration, and improving planning, response and communication.

In March, the PHEPR Section was put to its first test when concerns arose over radiation from Japanese nuclear reactors reaching California. Although no danger to the Bay Area was expected, the Section immediately issued briefings, developed San Francisco-specific FAQs, and created a communications plan to disseminate information to various audiences through the DPH and sfgov websites, 311, DPH intranet, CCSF partner agencies, and a Health Alert and teleconference with hospitals to provide updates. I am proud of the Department's response to this emergency and pleased to note the role that PHEPR played in coordinating the City's efforts.

Broderick Street: A Little Story about a Little Spending Money

Twice each week the 33 residents of the Broderick Street Adult Residential Facility, a Direct Access to Housing program, come together for a community meeting. The residents who call Broderick home have both medical & behavioral health conditions and live on fixed incomes that give them an average of \$125/month for spending money. At the community meeting shortly after the Japan earthquake and tsunami, RAMS Administrator at Broderick, Michael Badolato, noticed an especially somber atmosphere among the residents, many of whom have a difficult time articulating feelings. But on this particular occasion, it became apparent that the tragic events in Japan, along with the images of the terrible suffering of the victims, were affecting the Broderick residents. A discussion about feelings of helplessness and overwhelming sadness for the people in Japan led to a suggestion that making a donation to the relief efforts would be something they could do, and make a difference in the face of so much devastation. Michael Badolato inspired the residents: he would match out of his own pocket any money that the residents contributed. The residents came back the next week with \$150, matched by Michael for a total of \$300. And because good deeds can frequently inspire more good deeds, the staff at the Broderick also raised and contributed another \$150. Last week, Michael Badolato had the distinct honor of delivering \$450 to the Japanese Cultural and Community Center of Northern California from the 33 residents & staff of Broderick. I know the Commissioners join me in thanking the Broderick residents, Michael Badolato, and the staff at RAMS for this generous and moving gesture.

World TB Day 2011

World TB Day was observed in San Francisco on March 24 at the Curry Senior Center, 315 Turk St. This year's celebration was a triple-bill event: marking the birth centennial of Francis J. Curry, MD, San

Francisco's world TB pioneer; celebrating the good news that for the first time in the City's history, the number of new TB cases dropped below 100, to 98; and also to announce the renaming of another institution named for Dr. Curry, Curry International TB Center, formerly known as Curry National TB Center. Curry International TB Center will continue its work as one of four CDC-funded educational resource centers in the U.S., in addition to expanding its role internationally.

SFGH Expands Patient Navigator Program

San Francisco General Hospital and Trauma Center (SFGH) has been a pioneer in cancer care and treatment for vulnerable populations for many years. Since 1997, SFGH has been able to provide patient navigators for breast cancer patients. Studies have shown that patients with navigators have higher rates of treatment compliance, appointment attendance and overall satisfaction. Thanks to support from the American Cancer Society and AstraZeneca, we are able to expand our navigator program to patients with all types of cancer, including lung, prostate, lymph system and colon. At SFGH, patients also have access to the cutting edge of cancer research through participation in clinical trials, and treatment by nationally recognized experts. Nearly 500 individuals receive cancer treatment each year at SFGH.

First Tdap Clinic Held at Roosevelt Middle School

On Saturday, March 19, DPH conducted our first public Tdap clinic. This free clinic was organized in response to California's law requiring all 7th-12th graders to show proof of pertussis (Tdap) vaccine in the fall of 2011 or be denied school entry. In spite of torrents of rain and bolts of lightning, 467 students showed up with their families to Roosevelt Middle School to be vaccinated. Because we like to make the most of our time when delivering vaccines to the public, we were able to exercise many components of the Department's Mass Prophylaxis plan. The clinic was also an outstanding example of collaboration between DPH and the San Francisco Unified School District. Special thanks to Roosevelt Middle School for use of its facility. As part of our follow up, we will be providing schools with lists of their students who, as a result of this clinic, now meet the AB354 requirement for fall 2011.

Shape Up SF to Host Health in All Policy (HiAP) Discussion

On Wednesday, April 13, from 2-4 p.m., Fox Plaza, Suite 900, Shape Up SF is hosting Linda Rudolph, MD, Deputy Director, Center for Chronic Disease Prevention and Health Promotion, California Department of Public Health, who will present an overview of Health in All Policy (HiAP). The presentation and discussion will focus on what HiAP might look like in San Francisco. This event may be of special interest to members of the Health Commission who want to learn more about the work of the Shape Up SF Physical Activity Council and its recommendations relating to HiAP, physical education, active transportation, open space and recreation. For more information, e-mail marianne.szeto@sfdph.org, or visit www.shapeupsf.org.

Project Homeless Connect

The Department's new Director of Project Homeless Connect, Kara Zordel, has reported on her first Project Homeless Connect event held on March 16th at Bill Graham Auditorium. The next PHC will be held on June 10 in Bayview Hunter's Point. For more information, go to <http://www.projecthomelessconnect.com/>.

DPH Got Talent! Show Update

I wanted to bring the Commissioners up to date on the DPH Got Talent! show scheduled for Thursday, May 26, 2011 at St. Mary's Conference Center. What we have always said about DPH staff is true: DPH Got Talent! After three separate audition nights and over 32 performer auditions, the panel of judges selected a variety of singers, dancers, musicians and performers to showcase their talents in the first DPH Got Talent! show that will raise money to help send foster kids to summer camp. Tickets go on sale April 1 at nine locations throughout the Department and Human Services Administration.

Black History Month Recognizes Trauma Surgeon

Congratulations to Andre Campbell, MD, SFGH Trauma Surgeon, who was recognized by the Board of Supervisors during Black History Month for his service and contributions to the community. Dr. Campbell was nominated by Supervisor Malia Cohen, District 10.

Healthy Development Measurement Tool Presented at UC Berkeley Colloquia Series

Megan Gaydos, Megan Wall and Megan Wier, Epidemiologists with the Program on Health, Equity and Sustainability (www.sfphes.org), have been invited by the UC Berkeley School of Social Welfare to present San Francisco's Healthy Development Measurement Tool on March 28 as part of the Departmental Colloquia Series. The Healthy Development Measurement Tool (www.TheHDMT.org) is an evaluation metric used to consider health needs when designing plans and projects for an urban environment. This presentation will provide an overview of this comprehensive tool including data, maps and examples of how the Department has used the HDMT and applied it to local projects.

Early Career Healthcare Executive Award

Congratulations to Baljeet Sangha, SFGH Assistant Administrator, Operations and Director of Materials Management & Volunteer Services, who recently received the Early Career Healthcare Executive Award from the California Association of Healthcare Leaders chapter of the American College of Healthcare Executives. The award recognizes Mr. Sangha's leadership ability, innovative and creative management, and executive capability.

Tomas Aragon M.D., DPH Health Officer, gave an update on the situation in Japan. He stated that DPH continues to provide reassurance that the level of radiation that could possibly reach San Francisco is extremely low based on the data showing that radiation found in drinking water and rain in the area around the Japanese nuclear plants is very low. However, there is a possibility that someone who has been exposed to radioactive material could travel to San Francisco. Dr. Aragon stated that he recently participated in a teleconference with other hospitals to discuss how to refer and treat this population.

Commissioner Chow thanked Dr. Aragon for sending out the fax to the private physicians with information about this situation.

4) GENERAL PUBLIC COMMENT

There was no general public comment.

5) FINANCE AND PLANNING COMMITTEE REPORT; IRIS CENTER RELOCATION REQUEST

Commissioner James M. Illig, Committee Chair, stated that the Committee heard an excellent presentation on DPH IT including how the various systems will integrate with one another. It also heard updates on Westside, Lyon Martin and Positive Directions Equals Change.

Commissioner Illig stated that there is an error on the Contracts report. The Baker Places item should be listed as "Rent Subsidies" for the amount of "\$6,266,980."

Action Taken: The Contracts Report was unanimously approved.

Action Taken: The Iris Center relocation request was unanimously approved.

6) CHINESE HOSPITAL IMP

Jim Soos, Assistant Director of Policy and Planning, stated that the report will be forwarded to the San Francisco Planning Department. He introduced Patricia Marrone Bennett, PDA Principal Investigator, Amalia Egri Freedman, RDA Project Lead, and Linda Shumacher, COO of Chinese Hospital. Ms. Marrone Bennett and Freedman presented the report.

Commissioner Comments/ Follow-Up:

Commissioner Illig commended the consultants for the excellent report and stated that he appreciates that the revised report incorporates suggestions made by the Commission at the previous discussion of this issue.

Ms. Garcia stated that the DPH is set to work on improving access to behavior health services to the Asian Pacific Islander (API) populations and as part of its ongoing work with the API health disparity group, it will reach out to Chinese hospital.

Commissioner Chow stated that in the past, the DPH partnered with community providers to host a conference on behavior health issues but there were not resources to have a follow-up. He encouraged the DPH to continue its efforts in this area but to insure that follow-up activities are provided. Ms. Garcia stated that the DPH has re-funded this process and hopes to reenergize this arena.

Commissioner Tierney asked for clarification on how Chinese Hospital will strive to meet the needs of its LGBT population. Ms. Shumacher stated that Chinese Hospital intends to reach out to community providers such as the Asian Pacific Islander Wellness center to assist it with achieving cultural competency with the Chinese speaking LGBT communities.

Commissioner Melara asked for more information on the methods used by the consultants in conducting their survey. Ms. Egri Freedman stated that RDA used volunteers from the Chinese Hospital Auxiliary which was comprised mostly of adult children of Chinese Hospital patients who spoke both English and a Cantonese.

Commissioner Melara suggested that the Commission and the DPH consider including an assessment of the number of hospital beds when working on the Health Care Master Plan.

Commissioner Illig suggested that the Commission develop a resolution on the Chinese Hospital IMP Report which highlights specific issues which can be presented to the Planning Commission.

7) BUDGET HEARING

Gregg Sass, Chief Financial Officer presented the budget presentation which summarized the current budget proposal.

Ms. Garcia stated that as part of the budget process, the DPH held a stakeholder meeting on March 31 and has participated in meetings with the Mayor's office. In addition, the Mayor's Office will have three more meetings with stakeholders about this process. Ms. Garcia stated that in preparing the budget, the DPH anticipates receiving approximately \$12M in State Plan Amendment revenues. Without these funds, the DPH will have to propose another \$12M in cuts which will be comprised of a mix of civil service and community based contractors.

Public Comment

Felicia Houston, Program Director of A Woman's Place/CATS, stated that their program serves single adult women and many have children. She requested that the Commission consider adjusting the percentages in the proposed budget so that programs serving special needs populations are not required to have the across-the-board cuts.

Wayne Garcia, Vice President of Programs at Walden House, stated that his organization has already received cuts in services that impact its clients which include criminal justice, homeless, and mental health populations. He asked for the Health Commission to please reconsider the cuts.

Jennifer Friedenbach, Executive Director of The Coalition on Homelessness, stated that in the last four years, approximately \$32M in services have been cut from behavioral health, homeless, and substance abuse services. She is most concerned that the service system is able to maintain an appropriate level of programs for the high need homeless population.

Eve R. Meyer, Executive Director of San Francisco Suicide Prevention, stated that incentives being offered to big businesses to move to the mid-Market Street areas are negatively impacting the non-profits in the area.

Debbi Lerman, SF Human Services Network Administrator, stated that she is troubled to see the number of programs and the amount of money that has been cut from the DPH in the last few years. She hopes that local politicians can see that the DPH has done its duty and that other Departments need to take their share of cuts.

Janet Goy, ED of Community Awareness and Treatment Services (CATS), stated that she would like to advocate on behalf of the CATS Golden Gate program which is the only local program devoted to assisting seniors with substance abuse issues, and A Woman's Place which gives woman safe space in a gender specific environment to deal with their substance abuse issues.

Rebecca Rolfe, The ED of the San Francisco LGBT Community Center, stated that the unintended consequence of the new HIV Prevention Plan and the DPH Budget cuts will result in gaps in prevention services and a reduction in Health Education and Risk Reduction programs. She advocates for the DPH to fill the gaps in these service areas so the needs of at-risk populations are appropriately met.

Lance Toma, Executive Director of the Asian and Pacific Islander Wellness Center, stated that budget reductions will cut prevention education services and will specifically leave out the youth, Asian Pacific Islander and Native American communities.

Courtney Mulhern-Pearson, Director of State and Local Affairs at the San Francisco AIDS Foundation, stated that the proposed budget cuts will be devastating to the city services system. The cuts will also deeply impact the Stonewall Program which hoped to expand substance abuse treatment services to LGBT clients dealing with alcohol, crack, and cocaine users.

Nicole Johnson, CATS, wants to advocate for small programs that serve marginalized populations. She stated that spending funds on programs that serve these populations can have a long-term cost-savings for future health care costs.

Michael Tom, SEIU 1021, stated that he thinks there are cost-savings in keeping the DPH security as civil service positions.

Commissioner Comments/Follow-Up:

Commissioner Tierney stated that he generally does not support across-the-board cuts because it does not recognize specific program expertise or successful client outcomes and may adversely impact the overall service system. He is also concerned about smaller programs that do not have funding from other sources to cover the cuts. In its attempt to address and plan for future budget process, the Health Commission has a new year-long working group that will focus on a 5-year budget plan.

Commissioner Illig thanked Mr. Sass and Ms. Garcia for the presentation and for sharing the budget with the community at the stakeholder meeting. He commended Sue Currin, SFGH Executive Administrator, and the staff at SFGH for revising and reducing their requested budget. He recommended that a resolution be developed to highlight that the DPH base budget contained no cuts and that half of the City-wide budget reductions are met by the DPH budget. He suggested that the resolution should also contain language urging the Mayor to require every City Department to submit the required 20% budget reduction. He also urged the Mayor and Board of Supervisors to enable the DPH to contract out its security function to a community provider to realize the substantial cost savings. In addition, Commissioner Illig stated that the resolution should address the approximate \$4M shortfall in Ryan White funds that is anticipated to occur.

Commissioner Melara stated that the City needs to address its set-aside practices and how they impact the overall City service system. The City also needs to look at redundancies in City Departments.

Commissioner Chow stated that by not including the names of organizations in the budget, the DPH has enabled the Commission to focus on the principles of the Budget. He stated that Ms. Garcia suggested zero-based budgeting and that the priority should be on what is necessary and affordable. He added that some small agencies may need to combine efforts and/or merge to survive.

Ms. Garcia stated that she has directed the DPH staff to begin approaching stakeholders about merging and/or utilizing fiscal intermediaries for fiscal and administrative functions.

Commissioner Tierney suggested that Commissioner Illig work with Mr. Morewitz to draft a resolution introducing the budget and highlighting the issues discussed at this meeting.

8) OTHER BUSINESS

JOINT CONFERENCE COMMITTEE REPORTS

Commissioner Melara reported on issues related to the Laguna Honda Hospital JCC Committee. On March 24, 2011, Mr. Sass and the Controller's Office made presentations on the Laguna Honda Hospital Gift Fund to the Board of Supervisor's Budget and Government Oversight committee; as part of the discussion, Commissioner Melara reviewed the various meetings in which this issue was discussed and the recent approval of the revised Gift Fund Policy. Commissioner Melara also stated that at the March 24, 2011 LHH JCC meeting, the Committee commended Laguna Honda for achieving 99.5% completion rate of performance appraisals.

AGENDA SETTING

There was no discussion of this issue.

9) **CLOSED SESSION**

**PUBLIC EMPLOYEE PERSONNEL ISSUES, DIRECTOR OF HEALTH,
BARBARA A.GARCIA**

D) Reconvene in Open Session

Action Taken: The Commission voted not to disclose the discussion of items from the closed session.

10) **ADJOURNMENT**

The meeting was adjourned at 5:36pm.